

**HOMELAND SECURITY
ADVISORY COUNCIL**

Emergency Response

Senior Advisory Committee

**Homeland Security Presidential
Directive 8 (HSPD-8) Review**



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ERSAC Impressions

- HSPD-8 is an unprecedented and highly complex national effort
- Strongly support the spirit, intent, and objectives of HSPD-8
- Successful implementation essential to achieving the goals of the National Strategy and meeting 21st Century National Security challenges.



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Target Levels of Capability

What Tasks Need To Be Performed?
Under What Conditions?
To What Standards?

Universal Task List*

With What Capabilities?
To Achieve What Outcomes?

**Target Capabilities List,
Organized by Tier, and
Performance Metrics***

For What Range of Scenarios?

National Planning Scenarios*



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*ERSAC Recommendation to follow

ERSAC Recommendations

- **Reevaluate the HSPD-8 scenarios**
 - Conduct pilot evaluation(s) with IED Scenario, then reassess and allow local flexibility to build & focus on the most likely regional scenario(s).
- **Refine Lexicon**
 - Universal Task List is prescriptive and not indicative of its application – consider “Preparedness Tasks”
 - Target Capabilities List (TCL) is a confusing term – consider “Performance Guidance”
 - “Tiers” as a concept is confusing – replace with the more common term “Regional”



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ERSAC Recommendations

(Cont. 1)

- **Stress Regional Cooperation**
 - Minimize gaps between UASI and state, and state-to-state guidelines
- **Focus on Performance**
 - Absent a performance based assessment methodology, the current TCL focuses excessively on equipment
 - Performance based assessment methodology required.
- **Examine and Further Define the Role of the Private Sector**
 - Essential to effective HSPD-8 implementation



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ERSAC Recommendations

(Cont. 2)

- **The *Roll-out* of HSPD-8 is fundamental to successful implementation**
 - Invest in a professional *Roll-out strategist*.
 - Engage an independent message creator
 - Advertising/media experience a must
 - Engage the operators (emergency response community and the private sector)
 - Create a simple, consistent, and repeatable message.
 - Tailor to geographic regions and their demographics
 - Delivery made by senior DHS and supporting Federal regional, state, local, and private sector officials



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ERSAC Recommendations

(Cont. 3)

- **Ensure HSPD-8 related resources and authorities align with Departmental responsibilities**
 - DHS is responsible for Emergency Medical Response and Hospital Readiness
 - Create Assistant Secretary for Medical Readiness/Response
 - Consolidate medical readiness resources
 - HHS continue to focus on public health preparedness



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The Bottom Lines

- Successful implementation of HSPD-8 is a National priority
- National Homeland Security Policy development must be a disciplined and highly integrated activity
 - Avoid Federal Micromanagement
 - Policy complexity is a barrier to success.
 - Policy clarity is more difficult, but imperative for successful execution of all Homeland Security policies.
- ERSAC supports creation of an HSPD-8 implementation plan that provides maximum flexibility and encourages innovation at all levels (Regional, State, Tribal, Local, and Private Sector).



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HSPD-8 Review Team

- Dr. Richard Andrews
- Sheriff Mike Carona
- John Cohen
- Commissioner Frank Cruthers
- Chief Mike Freeman
- Chief Bill Gaughan
- Chief Phil Keith
- MG (Ret.) Bruce Lawlor
- Dr. Scott Lillibridge
- Chief Paul Maniscalco
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- Chief Jane Perlov
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